



Foundation News

“Armed with Insight!”

Number 66 | Winter 2011 | Triannual

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Semper Fidelis Award Dinner
General David H. Petraeus
February 25, 2012

The Major General John H. Russell Leadership Award Luncheon



The **Major General John H. Russell Leadership Award Luncheon** was held on October 26, 2011, in New York City. It was a sold out event for this year's Award Recipient, the Honorable Francis J. "Bing" West and Military Guest of Honor Lieutenant General Dennis J. Hejlik, USMC.

Major General John H. Russell, USMC, was the 16th Commandant of the Marine Corps. The **Major General John H. Russell Leadership Award**, established by his daughter, Mrs. Vincent Astor, and the Marine Corps University Foundation, is presented annually to a distinguished American whose commitment to personal and professional excellence embodies those qualities of leadership and character uniquely associated with the United States Marine Corps.

Mr. West, former Assistant Secretary of Defense for International Security Affairs is a Marine. He has embedded himself over 25 times with our Marines serving in both Iraq and Afghanistan. As a result of his many visits, he has written several books on his experiences. Thanks to Bing and Random House, the Luncheon memento was a copy of his latest book, **The Wrong War**. He candidly shared his thoughts and observations about his visits to the two theatres of operation.

The Military Guest of Honor and Commandant of the Marine Corps' representative was Lieutenant General Dennis J. Hejlik, USMC. General Hejlik spoke about the State of the Marine Corps and the many challenges it faces during the coming years. He further emphasized its future and how the Foundation plays a critical part in the professional development of today's Marine as the University continues to prepare leaders for tomorrow.

Dr. Chris Harmon, the current **Major General Matthew C. Horner Chair of Military Theory**, also shared his experiences and observations about the University - its strong curricula and programs, talented faculty, and inquisitive and combat experienced students. Dr. Harmon has served the University for many years as a Title 10 Professor, the **Kim T. Adamson Chair of Insurgency and Terrorism**, and now as the Horner Chair. He conveyed the critical difference the Foundation extends to the University and our Marines serving worldwide.

Over 190 guests and sponsors interacted with students, faculty, and school directors from the Marine Corps University. Our Luncheon Sponsors for the past three years have been Mr. and Mrs. Thomas A. Saunders III. The Luncheon Chairpersons were: *Mr. Thomas A. Saunders III, Mrs. Jordan H. Saunders, and Mr. Guy P. Wyser-Pratte.*

Special thanks are extended to Pipe Major Joe Brady and the Marine Color Guard from the First Marine Corps District.

We look forward to the next Award Luncheon and hope you will be able to join us. Details will be posted well in advance of the event for your consideration.



“Armed with Insight!”

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Winter 2011

Dear Marines and Foundation Friends,

It seems strange to write a "winter letter" with a beautiful fall around us here in Quantico. That will change all too quickly to a true winter with all the challenges presented to those of us in Northern Virginia – with drivers who have never learned how to handle snow!

Our "fall" events saw a successful **Semper Fidelis Golf Classic** on a perfect day at Laurel Hill Golf Club. All went well for our participants who enjoyed a Monday on the links with friends and comrades. This success was duplicated in New York City at the Russell Leadership Award Luncheon last month. We were blessed by the presence and remarks of the Commandant's representative, Lieutenant General Dennis Hejlik and our honoree, the Honorable Bing West. It was one of our largest luncheons and the attendees got their money's worth!

You will read later about our new Trustees, but I first want to thank those who have departed. Brigadier General Frank Quinlan, USMCR (Ret) has served as our General Counsel and headed our Audit Committee. In both these capacities he has served well and faithfully during our challenging times. His determination to see us through was invaluable in our success. Serving with him for 12 years was Major General Gary Cooper, USMCR (Ret). Gary has been a steadfast, loyal contributor for us. We will miss both these gentleman and thank them for their selfless service.

Our new Trustees, installed at our fall meeting in October, bring a great deal of talent and experience to our Board. We were so fortunate to meet them through our events or have them introduced by other Trustees who sought them as Board Comrades. We look forward to their ideas and enthusiastic approach to Board activities and events. (One of our new Trustees, Brad MacDonald, is on a leave of absence at his request.)

You will also read about our new Chief Development Officer, Commander Virgil Allen, USCG (Ret). Virgil was selected after a thorough search for the "right" person for this critical position. He is what we want and need: a proven development professional with a solid military background and understanding of our culture. You will be hearing more about Virgil – and from him! Virgil rounds out our Foundation Staff.

The Board of Trustees' new Chairman is General Jim Conway. We are delighted to have the 34th Commandant of the Marine Corps as our leader. Moving to Vice Chairman is Guy Wyser-Pratte who so ably served as Chairman since September, 2010. Guy also previously held the President's position, and in all his leadership postings he has been superb. We are grateful to him for his strong, determined, steadfast leadership. He has been, truly, Semper Fidelis!

Our team now is the best I've seen in my seven years here. Though we seem only "one deep" in each position, we are really seven deep in that any of us can fill in for the other. I am blessed to have them, and I continue to look forward to Monday morning!

As we approach Christmas I hope you will continue to be mindful of the men and women who are on Active Duty and their families who sacrifice so much. Please keep them in your thoughts and prayers, and also know how thankful I am to have friends and supporters like you who help us help Marines. Merry Christmas and Happy New Year!

Semper Fidelis,

Thomas V. Draude

Brigadier General, USMC (Ret)
President and Chief Executive Officer

MCUF Events...

Semper Fidelis Award Dinner Honoring General David H. Petraeus



**Saturday, February 25, 2012 • The Crystal Gateway Marriott Hotel • 1700 Jefferson Davis Highway
• Arlington, Virginia 22202**

General David H. Petraeus, USA (Ret), Director of the Central Intelligence Agency, will accept the 2012 Semper Fidelis Award at the Foundation's annual **Semper Fidelis Award Dinner**.

On June 30, 2011, General Petraeus was unanimously confirmed as the Director of the CIA by the U.S. Senate 94-0. He relinquished command of U.S. and NATO Forces in Afghanistan on July 18, and retired from the U.S. Army on August 31 after serving 37 years.

In every year, the Foundation has recognized a distinguished American leader whose commitment to personal and professional excellence embodies those qualities of leadership and character uniquely associated with the United States Marine Corps. General Petraeus portrays such a person and we are delighted and honored to present him with our 26th Semper Fidelis Award.

For the sixth year, The Clorox Company is the Dinner Sponsor. Mr. Donald R. Knauss, Dinner Chairman, is a Foundation Trustee and Chairman and CEO of The Clorox Company. Planning for this first-class event is well underway. It promises to be a memorable evening for all who attend!

For more information about the Dinner, please e-mail ablackiston@mcuf.org or call the Foundation office at 703-640-6835. Seating is limited. Reservations will be accepted on a first come, first served basis.

25th Semper Fidelis Golf Classic Great Success!

We had a picture perfect day at Laurel Hill Golf Club for our annual Golf Classic. The four person scramble started at 8:30 with check-in and breakfast. Playing time was fast this year as the course was in great shape, despite a week of earthquakes and hurricanes. A buffet dinner and award ceremony followed play with a wide variety of Silent Auction items making this year's Tournament a great success! All in all the Golf Classic was a Hole-in-One for our Sponsors and players. We hope you will join us again next year on **September 10, 2012**.



Thank you to the following for making this year another **Wonderful Event**:

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1st Place Winner: Meggitt Training Systems

2nd Place Winner: General Dynamics

3rd Place Winner: The Bill Scott Team

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Gold Canyon Collection

MCU News...

A long time Marine and Friend of the Foundation has retired and we will miss him. Colonel Paul L. Damren retired after 29 years of faithful and dedicated service. His last position was serving as the Chief of Staff for the Marine Corps University. Colonel Damren is a true supporter for our cause and was at every Event to lend a hand. MCUF would like to wish Sharon and Paul all the best in their new endeavors.

We would like to welcome in Colonel Stephen A. Wenrich as the new Chief of Staff for the Marine Corps University/Education Command. Colonel Wenrich arrived at Quantico after Commanding, MAG-29, 2d MAW until August 2011. We are excited to have Colonel Wenrich and his wife, Charlene, onboard! Welcome!



Colonel Stephen A. Wenrich, USMC

Commanding Officer, Marine Aircraft Group 29, MCAS New River, North Carolina

Colonel Stephen A. Wenrich graduated with a Bachelor of Arts Degree in Mathematics from The Citadel in 1987 and attended Officer Candidates Class. He received his commission as a Second Lieutenant and was assigned to The Basic School.

Upon completion of The Basic School in October 1988, Second Lieutenant Wenrich reported to Flight School at NAS Pensacola and was designated as a Naval Aviator in June 1990.

After receiving his wings, First Lieutenant Wenrich reported to HMT-303 at Marine Corps Base Camp Pendleton, California for initial training in the AH-1J. In November 1990, First Lieutenant Wenrich reported to HMA-773 and deployed to Southwest Asia in support of Operations Desert Shield and Desert Storm. From March to June 1991, First Lieutenant Wenrich served as the MAG-50 Assistant Operations Officer. After returning to CONUS in July 1991, First Lieutenant Wenrich transferred to HMLA-169 and transitioned to the AH-1W. Promoted to Captain in August 1992, Captain Wenrich deployed on two Unit Deployment Programs to Okinawa from 1993 to April 1996. Captain Wenrich served as the Legal Officer, Ground Safety Officer, Aviation Safety Officer, Assistant Airframes Officer, Quality Assurance Officer, Assistant Operations Officer and Squadron AH-1W Weapons and Tactics Instructor.

In April 1996, Captain Wenrich reported to the Army Aviation Officer Advance Course at Fort Rucker Alabama. After graduating

as an Honor Graduate in October 1996, Captain Wenrich reported to Marine Corps Air Ground Combat Center 29 Palms, California and was assigned to 1st Tank Battalion, 1st Marine Division as a Forward Air Controller and Air Officer.

Promoted to Major in October 1997, Major Wenrich reported back to Camp Pendleton and was assigned to HMT-303 as an AH-1W Flight Instructor. While Major Wenrich was at HMT-303 he was the Aviation Ground Training Officer and Contracting Officer Representative overseeing the contracts on the AH-1W and UH-1N simulators.

In April 1999, Major Wenrich rejoined HMLA-169 as the Director of Safety and Standardization and deployed to Okinawa in June 1999. Upon return to CONUS Major Wenrich was reassigned as the Aircraft Maintenance Officer and deployed again to Okinawa in July 2001.

Upon return to CONUS in January 2002, Major Wenrich received orders to the United States Strategic Command and reported for duty in April 2002. Major Wenrich served as a Logistics Plans Officer and Battle Staff member on board the USSTRATCOM Airborne Command Post "Looking Glass." Major Wenrich was promoted to Lieutenant Colonel in October 2003.

After his promotion, he was assigned as the Deputy Chief, Airborne Operations Branch. In June 2005, he returned to MAG-39 and served as the Director of Safety and Standardization. In December 2005, Colonel Wenrich reported to HMLA-169 and deployed with the Vipers to Al Taqaddum in support of Operation Iraqi Freedom 05-07.

On 17 November 2006, Colonel Wenrich assumed command of HMLA-169 and in October he deployed with the Vipers in support of Operation Iraqi Freedom 06-08. The Squadron was named the MCAA 2007 HMLA Squadron of the year.

On 19 June 2008, Colonel Wenrich relinquished command of the Squadron and reported to Washington, D.C. for duty. Colonel Wenrich reports to Quantico after having served as a CMC Senior Fellow with the Atlantic Council of the United States.

Colonel Wenrich's personal decorations include the Bronze Star Medal, Defense Meritorious Service Medal, Meritorious Service Medal with Gold Star, Air Medal w/Combat Distinguishing Device, Air Medal Strike/Flight with Numeral 8, Aerial Achievement Medal with two Oak Leaf Clusters, Navy and Marine Corps Commendation Medal with Gold Star, Air Force Combat Readiness Medal, Navy and Marine Corps Achievement Medal, and the Combat Action Ribbon.

Dr. E. Gordon Gee Visits MCU



Lieutenant Colonel Brian Christmas of Command and Staff College, Marine Corps University, directs a question to Dr. E. Gordon Gee, President of The Ohio State University, following his presentation on 29 July 2011. Dr. Gee was the keynote speaker for the MCU Faculty Development Conference which takes place annually. The conference showcases professional growth opportunities for faculty and offers an opportunity to gather prior to the launch of the new academic year. Dr. Gee spoke to faculty on the challenge of leading large organizations.

Marine Corps University Foundation Support

The Foundation's mission is to ***“Provide resources that enhance and enrich Professional Military Education (PME) and Leadership.”*** Our focus is the Marine Corps University. The partnership between the University and the Foundation is reflected in the kinds of programs and initiatives that have been part and parcel of this calendar year's efforts. To date, more than \$300,000 has been funded to provide a “Margin of Excellence” at the University. This support has been in these critical areas: *Visiting Scholars, Conferences and Symposia, Lectures, Student Research, Faculty Development, and Battlefield Studies and Visits* to name a few. By covering the cost beyond what the federal budget is able to fund, the Foundation provides the University the opportunity to be proactive to emerging needs and reactive to opportunities that surface in today's dynamic environment.

Similar support is extended to the college and schools of Training and Education Command; primarily supporting the College of Distance Education and Training's (CDET) execution of the Expeditionary Warfare School and Command and Staff College curricula. CDET provides critical PME to the many Officers unable to attend resident courses at both the school and college.

Professional Military Education and Leadership are not limited to the University's schoolhouses. Commanders throughout the Marine Corps, all levels, are tasked with PME and Leadership requirements. They take advantage as the training and operational schedules allow. With the assistance of the Foundation, many Commanders are able to capitalize on both general or specific PME requirements and desires. Through the **Command Support Program**, the Foundation has provided over \$40,000 in support of the Operating Forces and the Supporting Establishment. Critical areas have been: *Visiting Scholars, Battlefield Studies and Visits, and selective books to support pre – deployment training and education.* Of late, opportunities to travel to our Nation's Capital (tours of the monuments and historical landmarks) and to bring to life to the Marine Corps' history (visits to the National Museum of the Marine Corps) have been invaluable in showcasing the illustrious histories of our Nation and Corps, building *Espirit de Corps* amongst the Marines within their own units / commands, and preparing each Marine for the legacies each will carry forward into harm's way and beyond.



Without your help, most of the opportunities will be lost. Funding for the majority of these kinds of programs and initiatives relies on general operating funds gleaned through our Annual Appeal. We count on you to assist us in continuing these opportunities for the students and the Marines serving “... in every clime and place.”

Here are examples of what MCF has funded: A group from the Officer Candidate School uses their skills to complete rope courses, while another group from the Marine Corps Training & Advisory take a trip to Belleau Wood for a Battlefield study in France.



Marine Corps University Events

Department of the Navy Tribute to African-American Leadership Display

The Secretary of the Navy (SECNAV) Ray Mabus and other civilian and military leaders honored pioneering service members during the Department of the Navy Tribute to African-American Leadership at the Pentagon on July 13, 2011.

“Chief of Naval Operations, Admiral Gary Roughead; Commandant of the Marine Corps Marine, General James F. Amos; Under Secretary of the Navy Robert O. Work; and, retired Assistant Secretary of the Navy B. J. Penn were the Ceremony’s Official Party. The senior African-American flag officer in the Marine Corps, Lt. Gen. Willie Williams, praised the exhibit, saying it comes at a critical time for the military.” (By MC1(SW) Dustin Q. Diaz, Defense Media Activity-Navy)

The display is a tribute to the leadership of African-Americans as they ascended to ever increasing positions of responsibility and leadership in the Department of the Navy. The Golden 13 became the first African-Americans commissioned as Naval Officers in 1944. Samuel L. Gravely was the first African-American to achieve the rank of Admiral in 1971.

The Sunset Parade...

On November 10, 1954, the 179th birthday of the United States Marine Corps, a bronze monument modeled after the famous photo of the flag rising on Mount Suribachi, Iwo Jima, was unveiled at the Arlington National Cemetery. President Dwight D. Eisenhower dedicated the U.S. Marine Corps War Memorial to all Marines who had died to keep their country free.” www.marines.mil

On August 16, 2011, the Marine Corps University hosted a pre-event reception in Honor of Mr. Paul M. “Mickey” Pohl at the Women in Military Service Memorial. Major General Thomas M. Murray (MCU President) and Mr. Pohl addressed the Civilian and Active Duty Guests as they mingled before being bused to the U.S. Marine Corps War Memorial. From there, they enjoyed the one hour performance by “The Commandant’s Own”, the U.S. Marine Drum and Bugle Corps.

As they march in and around the Marine Memorial, in the distance can be seen the Washington Monument in D.C. The Sunset Parade is open to the General Public and is a free event. The Parade runs every Tuesday starting in June through late August. Dates and times vary and you may find more information on the www.marine.mil website.



Grand Opening/Ribbon Cutting Ceremony The Russell – Knox Building



Lieutenant Colonel John Hales, USMC (Ret), Ambassador Anthony Marshall, Mrs. Charlene Marshall, and Brigadier General Tom Draude, USMC (Ret)

Located at Marine Corps Base Quantico (MCBQ), the **Russell-Knox Building** fulfills the 2005 Base Realignment and Closure (BRAC) legal requirement for co-location of several government agencies. The Building was named for two individuals who were pioneers in creating a modern counterintelligence arm in the Department of the Navy: **Marine Corps Major General John Henry Russell, Jr. and Navy Commodore Dudley Wright Knox**. The Russell-Knox Building is home to the investigative services of the U.S. Army, U.S. Navy, U.S. Air Force, the Defense Security Service, and the Defense Intelligence Agency.

Ambassador Anthony D. Marshall is the grandson of General Russell. Ambassador Marshall’s mother, Mrs. Brooke Astor (General Russell’s daughter) provided the initial grant in 1980 to establish the then Command and Staff College Foundation. Ambassador Anthony Marshall served as the Foundation’s Founding Chairman and remains committed to the University and the Foundation.

New Board of Trustees Members...

WELCOME!

The Foundation enthusiastically announces the appointment of General James T. Conway, USMC (Ret), the 34th Commandant of the Marine Corps, as the new Foundation's Chairman. General Conway assumed the Chairmanship at the Board of Trustees Fall (Annual) Meeting in New York. General Conway replaces Mr. Guy P. Wyser-Pratte who was elected Chairman last year upon General Carl E. Mundy, Jr.'s retirement. We are most grateful to Mr. Wyser-Pratte for his stewardship and leadership over the course of the last year. We look forward to their leadership in the years ahead. Additionally, five new Trustees have joined the Foundation's Board. Brigadier General Tom Draude, the Foundation's President and Chief Executive Officer, is pleased to announce the Foundation's first Chief Development Officer. Commander Virgil R. Allen, USCG (Ret) was selected from a very competitive and experienced pool of candidates. We look forward to having each of these very talented and capable men join the MCF family.

NEW BOARD OF TRUSTEES CHAIRMAN

GENERAL JAMES T. CONWAY, USMC (RET)



General Conway was born in Walnut Ridge, Arkansas and is a graduate of Southeast Missouri State University. He was commissioned in 1970 as an infantry officer. His company grade assignments included multiple platoon and company commander billets with both the 1st and 2nd Marine Divisions; Executive Officer of the Marine Detachment aboard the USS Kitty Hawk (CVA-63); series and company commander at the Marine Corps Recruit Depot in San Diego; aide to the Commanding General, and Director, Sea School.

As a field grade officer, he commanded two companies of officer students and taught tactics at The Basic School; he also served as operations officer for the 31st Marine Amphibious Unit to include contingency operations off Beirut, Lebanon; and as Senior Aide to the Chairman, Joint Chiefs of Staff. Promoted to Lieutenant Colonel, he was reassigned to the 2d Marine Division as Division G-3 Operations Officer before assuming command of 3d Battalion, 2d Marines in January 1990. He commanded Battalion Landing Team 3/2 during Operations Desert Shield and Desert Storm. Selected for colonel, he served as the Ground Colonels' Monitor, and as Commanding Officer of The Basic School. His general officer duties included Deputy Director of Operations, J-34, Combating Terrorism, Joint Staff, Washington, D.C.; and President, Marine Corps University at Quantico, VA. After promotion to Major General, he assumed command of the 1st Marine Division. In November 2002, Major General Conway was promoted to Lieutenant General and assumed command of the I Marine Expeditionary Force. He commanded I Marine Expeditionary Force during two combat tours in Iraq. In 2004, he was reassigned as the Director of Operations, J-3, Joint Staff; in Washington, D.C.

General Conway graduated with honors from The Basic School, the U.S. Army Infantry Officers' Advanced Course, the Marine Corps Command and Staff College, and the Air War College.

General Conway's personal decorations include the Defense Distinguished Service Medal with Bronze Oak Leaf Cluster, Navy Distinguished Service Medal, Legion of Merit Medal, Defense Meritorious Service Medal, Meritorious Service Medal with two Gold Stars, Navy Commendation Medal, Navy Achievement Medal, and the Combat Action Ribbon.

Since retirement from the Marine Corps in late 2010, General Conway has joined a number of corporate and advisory boards in industries principally associated with the defense sector.

NEW BOARD OF TRUSTEES MEMBERS

LIEUTENANT COLONEL JAMES P. ATKINS USMCR (RET)

Lieutenant Colonel Atkins is the owner and President of Home For Leaders Real Estate which finds residences for senior leaders and physicians of Northern Virginia businesses and health institutions. Before real estate, he was president of BBJ Environmental Solutions, a chemical manufacturer for the cleaning industry, and president of Spectrum Signal Processing(USA), which supplied signal processors to NSA and various US and foreign radio manufacturers. Prior to his selection as the president of Spectrum, Colonel Atkins was a vice president of Kaiser Aerospace



and Electronics, a regional sales manager with Rockwell Collins Government Systems, Director of Air Force Business Development at Kaiser Electronics, Director of F-18 Marketing at Northrop Aircraft, a marketing representative at Hughes Aircraft, and a Continental Airlines pilot. The Founder and Chairman of the Board of the Cherry Blossom Breast Cancer Foundation, created after the death of his first wife to breast cancer, he has also served as an executive, an officer, and a board member of several community organizations and corporations. He and his wife live in Middleburg, Virginia.

Commissioned in 1970 through the PLC program, upon receipt of his Naval Aviator wings in August 1971 Lieutenant Atkins reported to 3d MAW at El Toro and the Black Sheep of Marine Attack Squadron 214. Flying the A-4M, he was sent to Light Attack Weapons School at NAS Lemoore, California to Landing Signal Officer training at NAS Meridian, Mississippi, and then became the Adjutant of MAG-13. Next he transferred to 1st MAW and VMA-211 in the summer of 1975 as Assistant Operations Officer and LSO. In December 1976, as a Captain, he transitioned to the Marine Corps Reserve and joined MAG-46 at El Toro where he continued flying and serving with VMA-134, H&MS-46, VMFA-134, and MABS-46. He retired from the Reserves in late 1989, and was commissioned in June 2010 as a Captain in the Virginia Army National Guard's Defense Force, where he now serves as a pilot.

JAMES JAY CARAFANO, PH.D.



Deputy Director, Kathryn and Shelby Cullom Davis Institute for International Studies and Director, Douglas and Sarah Allison Center for Foreign Policy Studies. Dr. Carafano has expertise in these areas: Homeland Security, Defense, Military Affairs, Interagency (whole-of-government) Operations, and Counterterrorism. He is one of the Nation's leading experts in defense and homeland security, and he directs The Heritage Foundation's Douglas and Sarah Allison Center for Foreign Policy Studies. Dr. Carafano is an accomplished historian and teacher as well as a prolific writer

and researcher on the fundamental constitutional duty of the federal government: to provide for the common defense. His current research focuses on developing the national security required to secure the long-term interests of the United States - protecting the public, providing for economic growth and preserving civil liberties. In this capacity, Dr. Carafano is one of the principal policy experts who appear in The Heritage Foundation's gripping documentary on the case for missile defense, 33 Minutes: Protecting America in the New Missile Age.

In August 2009, Dr. Carafano was promoted to be the Director of the Allison Center for Foreign Policy Studies as well as to Deputy Director of the Kathryn and Shelby Cullom Davis Institute for International Studies. He is a 25-year veteran of the Army, manages day-to-day research and program activities of the Allison Center. He also serves as Deputy to Kim R. Holmes, Vice President for Defense and Foreign Policy Studies, in overseeing the centers and projects of Davis Institute, where Dr. Carafano had been assistant director since 2006.

He is a weekly columnist on national security affairs for the Washington Examiner newspapers and his most recent book is Private Sector/Public Wars: Contracting in Combat-Iraq, Afghanistan and Future Conflicts (Praeger, 2008), a rigorous study of contractors' role on the battlefield and their impact on military effectiveness and civil society. Dr. Carafano's current book project is a history of the modern military. He is editing a new book series, "The Changing Face of War," which examines how emerging political, social, economic and cultural trends will affect the nature of armed conflict. He joined The Heritage Foundation as a senior research fellow in 2003 and has been a senior fellow at the Center for Strategic and Budgetary Assessments, a Washington policy institute dedicated to defense issues.

In his Army career, Carafano rose to the rank of Lieutenant Colonel. He served in Europe, Korea and the United States. His assignments included head speechwriter for the Army Chief of Staff, the service's highest-ranking officer. Before retiring, Dr. Carafano was executive editor of Joint Force Quarterly, the Defense Department's premiere professional military journal.

A graduate of West Point, Carafano holds a master's degree and a doctorate from Georgetown University as well as a master's degree in strategy from the U.S. Army War College.

He is a visiting professor at National Defense University and Georgetown University. He previously served as an assistant professor at the U.S. Military Academy in West Point, New York, and as Director of Military Studies at the Army's Center of Military History. He taught at Mount Saint Mary's College in New York and was a fleet professor at the U.S. Naval War College. Dr. Carafano is the co-author with Paul Rosenzweig of Winning the Long War: Lessons from the Cold War for Defeating Terrorism and Preserving Freedom (2005). The authors, first to coin the term "the long war," argued that a successful strategy requires a balance of prudent military and security measures, continued economic growth, zealous protection of civil liberties and prevailing in the "war of ideas" against terrorist ideologies.

Dr. Carafano also co-authored a textbook, Homeland Security (McGraw-Hill), designed as a practical introduction to everyday life in the era of terrorism. The textbook addresses such key details as the roles of first responders and volunteers, family preparedness techniques and in-depth looks at weapons of mass destruction. His other works include G.I. Ingenuity: Improvisation, Technology and Winning World War II (2006); Waltzing Into the Cold War (2002); and After D-Day (2000), a Military Book Club main selection.

As an expert on defense, intelligence and homeland security issues, Carafano has testified many times before Congress.

He is a regular guest analyst for all the major U.S. network and cable television news organizations, from ABC to FOX to MSNBC to PBS, as well as such outlets as National Public Radio, Pajamas TV, Voice of America and the History Channel. From SkyNews to Al Jazeera, he also has appeared on TV news programs originating in Australia, Austria, Canada, France, Great Britain, Greece, Hong Kong, Ireland, Iran, Japan, Portugal, Spain and Sweden.

Dr. Carafano's op-ed columns and commentary are published widely, including the Baltimore Sun, Boston Globe, New York Post, Philadelphia Inquirer, USA Today and Washington Times in addition to the Washington Examiner. He is a member of the National Academy's Board on Army Science and Technology and the Department of the Army Historical Advisory Committee. He is a senior fellow at George Washington University's Homeland Security Policy Institute. In 2005, Carafano received Heritage's prestigious W. Glenn and Rita Ricardo Campbell Award. The honor goes to the staff member determined to have made "an outstanding contribution to the analysis and promotion of the free society."

DERRICK T. DORTCH



President of The Diversa Group, a global management consulting firm providing strategic advice and solutions to organizations and individuals to assist them in capitalizing on opportunities, effectively deal with critical challenges, and achieve success. In 2005, Mr. Dortch assumed the leadership of The Diversa Group after serving as Vice President. Since then he has taken the lead in expanding services and successfully growing the company. In addition to his work at The Diversa Group Mr. Dortch is a columnist for The Washington

Post. His column focuses on the Federal Government and helping both Federal Workers and Federal Job Seekers achieve success in their careers. Each week Mr. Dortch hosts a radio show on Federal News Radio 1500 AM called "Fed Access with Derrick T. Dortch." Every Friday at 12 noon he talks to various guests in the Federal Sector about everything from how to win government jobs and contracts, to learning about interesting federal agencies and government contractors and their work, to providing listeners insight on how to best utilize government services.

Before assuming the leadership of The Diversa Group, Mr. Dortch worked as Assistant Director for Georgetown University's Career Education Center. At Georgetown he served as a career counselor, special programs manager, employment advisor and was in charge of the Center's educational technology and marketing. Mr. Dortch previously held the position of Manager of Internships, Government and Non-Profit Opportunities where he worked to find Georgetown students jobs in the federal government, nonprofit, and public service sectors by building relationships with government agencies and non-profit employers and advising students on how to succeed. He served as the first Director of the Georgetown Public Interest Program (GPIP) before being promoted to Assistant Director. Mr. Dortch served in the United States Marine Corps (USMC) in various capacities from combat operations in Operation Desert Shield/Desert Storm to training, operational planning, career counseling, and administration. His military personal and unit service awards include the: Combat Action Ribbon, Kuwait Liberation Medal, Southwest Asia Service Medal, Navy Unit Commendation, and Meritorious Unit Commendation.

He continues his service to his country by serving as Captain (O-3) in the Maryland Defense Force, Maryland Military Department. There he commands a unit focused on providing support to the Maryland National Guard and Maryland Emergency Management Agency (MEMA). He also serves as a Flotilla Staff Officer (FSO) with the United States Coast Guard Auxiliary, a branch of the Department of Homeland Security (DHS).

Mr. Dortch is deeply committed to service and responding in times of need and crisis. As a member of the Red Cross Disaster Action Team in Washington, D.C. Area, Mr. Dortch was one of the first Red Cross Disaster workers on the scene providing support to the rescue and recovery efforts at the Pentagon during the terrorist attacks of September 11, 2001. He continues to answer the call during various emergencies.

He has years of experience working in the business, education, non-profit, and government sectors. Before taking his posts at Georgetown University, Mr. Dortch worked with the City of Detroit Youth Department as a program coordinator for the Resident Youth Council, an academic, career and leadership development program for high school students. He also worked as a counselor with the YMCA and as Youth Minister at Ebenezer African Methodist Episcopal (A.M.E.) Church. While pursuing his degrees at Tuskegee University Mr. Dortch worked as Assistant to the Vice President, Judicial Officer, Director of Orientation Programs, and Editor-In-Chief of the Campus Digest (Tuskegee University's Student Newspaper).

Mr. Dortch holds a Bachelor of Science degree in Business Administration and a Masters of Education in Counseling and Student Development from Tuskegee University. He has also taken graduate level and professional development courses in technology and national security at Georgetown University.

DANIEL H. MUDD



Chief Executive Officer of Fortress Investment Group LLC. He has served in the role since his appointment in August 2009 and has been a member of the Board of Directors since February 2007. Fortress is a leading, diversified global asset manager with over \$40 billion of private equity, hedge fund and fixed income assets under management.

Mr. Mudd has served in positions of leadership for some of the world's largest financial institutions. Prior to joining Fortress in August 2009, Mr. Mudd served as President and Chief Executive Officer of Fannie Mae, where

he also served as the Vice Chairman and Chief Operating Officer from 2000 to 2005. Previously, Mr. Mudd served as President and Chief Executive Officer of GE Capital, Asia Pacific and Japan.

During his career at GE Capital, Mr. Mudd also held a number of management roles in Business Development, International Financing and

European Fleet Services. Prior to his tenure at GE Capital, Mr. Mudd held positions in management consulting and financial services with Xerox Corporation, Ayers Whitmore and Company, and the World Bank.

Mr. Mudd holds a B.A. in American History from the University of Virginia. Upon graduating from the University, Mr. Mudd completed Officer Candidate School and was commissioned an officer in the United States Marine Corps. He ultimately attained the rank of Captain and was decorated for combat service in Beirut, Lebanon. Mr. Mudd left the Marine Corps after a tour in the Office of the Secretary of Defense. He received a Masters degree from the John F. Kennedy School at Harvard University in 1986. In 1989, Mr. Mudd was awarded a Robert Bosch Foundation Fellowship to work with the German government during the reunification of East and West Germany.

Mr. Mudd serves on the boards of Hampton University and the Marine Corps University Foundation. He previously served as an advisor to Asia-Pacific Economic Cooperation (APEC), and on the boards of Ryder, the Local Initiatives Support Corporation, the National Building Museum, the Council on Foreign Relations, Sidwell Friends School and on the Board of Managers of the University of Virginia.

PAUL MICHAEL "MICKY" POHL



Head of Jones Day's product liability and tort litigation practice worldwide. He graduated from Princeton University in 1970, where he won the Lyman Atwater Prize in Politics, was nominated by Princeton for a Rhodes Scholarship, and received a National Science Foundation Grant for post-graduate research.

He served in the U.S. Marine Corps during 1971-72, and received the Navy Achievement Medal for his service at Headquarters, U.S. Marine Corps in Washington, D.C. A graduate of the University of Pittsburgh School of Law in 1975, was the Editor-in-Chief of the

University of Pittsburgh Law Review, and won the Gourley Cup Trial Competition sponsored by the Allegheny County Bar Association. As a third-year law student he served as an intern to Judge Joseph Weis of the U.S. Court of Appeals for the Third Circuit. Following his graduation from Law School, he served a one-year clerkship for Mr. Justice Roberts of the Pennsylvania Supreme Court. He joined Jones Day in 1976 and became a partner on January 1, 1983. He was Partner-in-Charge of the Pittsburgh Office from 1989 to 2003 when he then assumed certain worldwide responsibilities within Jones Day.

With more than 30 years of litigation experience in a wide variety of cases around the globe, he has become the quintessential first-chair, big case litigator. He is listed in the Best Lawyers in America (2011 ed.) in three categories: bet-the-company litigation, commercial litigation and product liability litigation. The BTI Consulting Group named him to its Client Service All Star Team based on its survey of law departments of Fortune 500 companies. He is a Pennsylvania Super Lawyer and was the subject of a profile in that publication in 2009. In June 2011, the US Legal 500 publication ranked Jones Day a "first tier" firm in many areas, including product liability and mass tort defense, toxic tort. Mr. Pohl was named one of the three "leading lawyers" in product liability & tort litigation in the United States. He also has considerable experience in counseling corporations, nonprofit entities, and their senior executives on litigation avoidance and dispute resolution issues.

During the course of his career Mr. Pohl has dealt effectively with courts in numerous jurisdictions, having tried cases in Florida, Montana, Hawaii, Pennsylvania, Ohio, California, and Rhode Island and as counsel of record in jury cases in Massachusetts, New York, Wisconsin, Oklahoma, Texas, Washington, D.C., Michigan, Illinois, Puerto Rico, Maryland, Mississippi, Virginia, Louisiana, and Minnesota. He has also counseled clients on U.S. litigation questions in Europe, South America, the Far East, the Caribbean, and in North Africa.

Mr. Pohl has extensive appellate experience having argued cases in the U.S. Courts of Appeals for the First, Third, Fifth, Sixth, Eleventh, and District of Columbia Circuits; in the Supreme Court of Pennsylvania and Ohio; the Maryland Court of Appeals; and in the intermediate appellate courts of Pennsylvania, Ohio, New York, Maryland, and Missouri.

In 2001, Mr. Pohl was appointed by the judges of the U.S. District Court for the Western District of Pennsylvania as their selection to serve on

the Lawyers Advisory Committee of the United States Court of Appeals for the Third Circuit. He served as chairman of that committee in 2002. He was appointed by the Justices of the Pennsylvania Supreme Court to serve on its Continuing Legal Education Board, where he served as the secretary-treasurer.

He has made frequent television guest appearances on litigation matters and appeared in a feature on MTV concerning the presidential election and his role as a legal advisor to Steve Forbes. He has been quoted in numerous publications, including Forbes Magazine, The New York Times, the Chicago Tribune, and The Wall Street Journal on developments in the law and politics. He was profiled in the November 1995 issue of The American Lawyer for his victory in the U.S. Court of Appeals in a case where his client was suing an Assistant U.S. Attorney and U.S. Postal Inspection Service agents. He was part of the litigation team that represented Ronald Reagan in one of the first cases in the United States under the Federal Election Campaign Laws. He was employed briefly as a newspaper reporter prior to entering military service. He has served as a member of the Alumni Council of Princeton University and was the graduate president of the Princeton Class of 1970 from 1990 to 1995. He has consulted on projects in Europe, and in 2003 was named a Knight of St. Gregory the Great by the Vatican.

When the American Lawyer magazine named Jones Day the "Best Litigation Department in America" in January 2002, his victories in more than 30 General Electric cases were cited. Also cited was the lead paint litigation in which Jones Day represents The Sherwin-Williams Company. This is a multi-jurisdiction, multi-office project where Micky heads the Jones Day team. When Jones Day was named as "The Best Firm" in the nation in product liability, certain of his cases were featured, and he was pictured in the article. He serves on the Board of Rand Corporation's Institute for Civil Justice. He currently teaches and lectures at courses on Leadership and Ethics for the United States Marine Corps.

He was designated by the United States Golf Association and Oakmont Country Club to serve as chairman of the 2007 United States Open, which was held at Oakmont.

NEW CHIEF DEVELOPMENT OFFICER

COMMANDER VIRGIL R. ALLEN, USCG (RET)



Commissioned in the United States Coast Guard after graduating from the United States Merchant Marine Academy, Kings Point, New York in June 1973. His tours of duty with the Coast Guard included the Marine Inspection Office, New Orleans, Commandant, Office of Marine Environment and Systems, Washington, D.C., Commandant, Office of Reserve, Washington, D.C., Fifth Coast Guard District, Portsmouth, Virginia, Armed Forces Staff College, Norfolk, Virginia, and Maritime Defense Zone, Alameda, California. He then served a tour with the Navy as the Readiness Planning Officer with Naval Base San Francisco, Treasure Island, California. He returned to the Coast Guard as Chief of Administration and Logistics for Commander, Coast Guard Pacific Area, and Alameda, California. His final tour on active duty was on the staff of the Office of the Secretary of Defense (Reserve Affairs).

After retiring from active duty in 1993, Virgil served two years as an independent legislative representative and then began a career in nonprofit development. He has served as the president of a foundation supporting the U.S. Merchant Marine Academy, the chief fundraiser for the law school at a Big Ten University, a private prep school and college outside Philadelphia and the Navy Memorial. He comes to the Marine Corps University Foundation from Prison Fellowship Ministries in Lansdowne, Virginia.

He holds a Bachelor of Science degree from the U.S. Merchant Marine Academy and a Juris Doctor degree from Loyola University School of Law in New Orleans. Originally from Michigan, Virgil currently resides in Woodbridge, Virginia with his wife, Dyann, of 38 years.

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Since 1980, the Command and Staff College Foundation (now the Marine Corps University Foundation) has supported a wide range of Professional Military Education (PME) and Leadership Programs for which government funding was unavailable. In essence, the Foundation's efforts and resources have helped to maintain the "Margin of Excellence" which characterizes the Marine Corps and its leaders. We want to say thank you to all of our donors! With your help, we have provided resources for these programs and tuition for active duty Marines for more than 30 years.

However, we still need your help! An unrestricted gift will provide the Foundation the ability to continue our support of the Marine Corps University (MCU). Your gift will help us fund new, special education and leadership initiatives for students at the University as well as PME opportunities for the Marines serving worldwide with the Operating Forces and the Supporting Establishment.

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- **MATCHING GIFTS**

Please check with your employer's Human Resources Department to determine if your company has a Matching Gift Program. Many Foundation supporters take advantage of their company's Matching Gift Program to match, double, or even triple their gift. Some companies also match gifts from retirees, spouses, surviving spouses, and outside directors.

- **MEMORIAL AND HONOR GIFTS**

The Foundation would be honored to help you remember a loved one through a memorial gift. Family members and friends often wish to continue support of our mission through a gift to the Foundation in memory of a loved one. At the donor's request, a surviving family member will be notified of the memorial gift. You may also make a contribution "in honor of" a special person or occasion. The Foundation will send a special letter to the honoree to notify him/her of the donor's tribute gift.

- **EAGLE, GLOBE, AND ANCHOR SOCIETY**

Supporters of the Foundation who have established a planned gift for the Marine Corps University Foundation are recognized in the Eagle, Globe, and Anchor Society. Bequests, qualified savings plans, life income gifts, and charitable remainder trusts are popular vehicles for long-range estate and financial planning. Planned gifts, both large and small, are important to the Foundation. There is no minimum gift level and membership is for life. Members of the *Eagle, Globe, and Anchor Society* are listed on a special plaque displayed in the Foundation office.

- **CORPORATE MEMBERSHIP**

Many corporations and private companies support MCUF through our Corporate Member Program. The six levels of Corporate Membership are: Honor, Courage, and Commitment Council – annual support of \$100,000; Scarlet and Gold Council - annual support of \$50,000; Commandant's Council - annual support of \$25,000; Leadership Council - annual support of \$15,000; Semper Fidelis Council - annual support of \$10,000; General John A. Lejeune Council - annual support of \$5,000. For more information about the Corporate Member Program and associated benefits please contact the Foundation's Chief Operating Officer, Lieutenant Colonel John R. Hales, USMC (Ret).

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There are six levels of Corporate Membership. The specific benefits at each level may be tailored to meet the corporation's individual needs.

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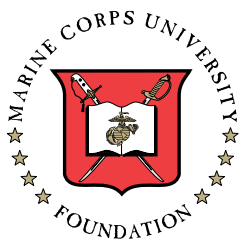
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